

K G N D

KURDISH GLOBAL NETWORK FOR DEVELOPMENT

Global Charter

The supreme identity document of the Kurdish Global Network for Development — a pact for a connected, empowered and developed future.

10 CHAPTERS ◆ 35 ARTICLES ◆ VISION 2035

FOUNDING CHARTER

FOR ALL KURDS · WORLDWIDE

A Pact for the Future

Throughout its history, the Kurdish people — despite a vast endowment of knowledge, culture, creativity, entrepreneurship and leadership — have continually faced the challenge of geographic, institutional and social fragmentation.

Today, millions of Kurds live across the world. Thousands of professionals, academics, entrepreneurs, artists, writers, civil activists and community leaders are present in many countries. Yet much of this immense capacity has still not been connected in a networked, coordinated and lasting way. **KGND was formed in answer to this historic need.**

We believe that the sustainable development of Kurdish society is possible only through organization, trust, cooperation, knowledge and institution-building.

KGND is an effort to turn fragmentation into connection, individual capacities into collective strength, and scattered opportunities into durable, impactful movement.

Table of Contents

| | | |
|-------------|--|-------|
| I | Identity of the Network | |
| | Name, nature and the borderless scope of the network | |
| II | Vision | |
| | Where the network intends to stand by 2035 — and the society it imagines | |
| III | Mission | |
| | The infrastructure KGND builds, and the human focus behind it | |
| IV | Core Values | |
| | The six principles that govern every decision the network makes | |
| V | Strategic Objectives | |
| | Eight long-range goals that translate the mission into action | |
| VI | Members | |
| | Why members are the network's first priority | |
| VII | Civil Society Organizations | |
| | A partner — never a competitor — to existing institutions | |
| VIII | Network Structure | |
| | One global hub, many independent local branches | |
| IX | Sustainable Development | |
| | Building to last beyond any individual or generation | |
| X | Commitment to the Future | |
| | To whom the network belongs, and the document that binds it | |

The Network in Brief

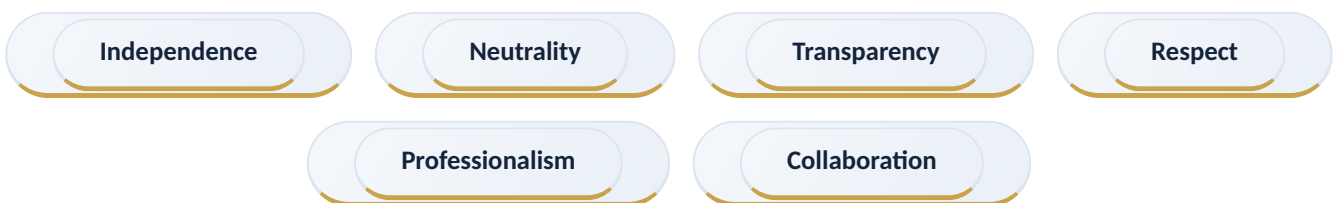
VISION 2035

To become the most credible, most extensive and most impactful developmental network of the Kurdish community in the world.



One global hub coordinates many independent local branches - Articles 28-30

SIX CORE VALUES



CHAPTER I

Identity of the Network

Name, nature and the borderless scope of the network

01
3

ARTICLES

ART
01

Name

The official name of this network is the Kurdish Global Network for Development (KGND).

The name reflects the network's core mission: to build a global network for the sustainable development of Kurdish society through cooperation, knowledge, leadership and institution-building.

ART
02

Nature

KGND is a global, civil, developmental, non-profit, independent, non-political and non-partisan network.

KGND is neither a political party, nor an economic organization, nor a governmental body. It is a platform for the cooperation and empowerment of Kurdish individuals, organizations and communities.

ART
03

Scope of Activity

KGND's scope of activity covers every region where Kurds live and every country in which the network's members are present.

KGND does not confine itself to political borders; its target community is all Kurds across the world.

CHAPTER II

Vision

Where the network intends to stand by 2035 — and the society it imagines

2

ARTICLES

ART
04

Vision 2035

KGND strives to become, by the year 2035, the most credible, most extensive and most impactful developmental network of the Kurdish community in the world.

Credibility, public trust, the quality of activities and social impact take priority over mere quantitative growth.

2035

Target horizon

Impact

Over headcount

ART
05

The Desired Society

KGND envisions a society that:

- ◆ Is connected to one another
- ◆ Enjoys high social capital
- ◆ Has sustainable civil institutions
- ◆ Cultivates capable and responsible leaders
- ◆ Uses its knowledge and capacities for development
- ◆ Has the capacity for global cooperation

The network's ultimate aim is not merely organizational growth, but helping to shape a more capable, more cohesive and more forward-looking society.

CHAPTER III

Mission

The infrastructure KGND builds, and the human focus behind it

2

ARTICLES

ART
06

Core Mission

KGND's mission is to build the human, organizational and digital infrastructure for:

- ◆ Networking
- ◆ Leadership development
- ◆ Knowledge transfer
- ◆ Strengthening civil institutions
- ◆ Supporting entrepreneurship
- ◆ Developing professional collaboration
- ◆ Empowering the young generation

KGND sees itself as the builder of development infrastructure — not the executor of every development activity.

ART
07

Human-Centered Development

KGND believes that sustainable development begins with the development of people.

The network's members are its most important capital, and every program must be designed to advance their growth, empowerment and success.

CHAPTER IV

Core Values

The six principles that govern every decision the network makes

04

6

ARTICLES

ART
08

Independence

KGND preserves its independence from governments, political parties, ideological currents and group interests.

Independence is the principal condition for public trust and for the durability of the network.

ART
09

Political Neutrality

KGND neither supports nor organizationally campaigns against any party, political movement or political figure.

Neutrality does not mean indifference; it means preserving the network's civil and developmental standing.

ART
10

Transparency

All activities, decisions and financial resources must be governed by transparency and accountability.

Public trust is the network's greatest asset.

ART
11

Respect

All members are obliged to uphold human dignity, the diversity of viewpoints and the culture of dialogue.

In KGND, respect means honoring the human dignity of every person, even amid disagreement. Members are obliged to promote dialogue, to listen to differing views, and to offer respectful critique.

ART
12

Professionalism

The network's decisions must rest on knowledge, data, experience and professional standards.

Decisions, programs and activities must be grounded in knowledge, data, experience and professional standards, avoiding emotional, personal or non-expert judgment.



Collaboration

KGND prefers collaboration over competition, participation over monopoly, and synergy over fragmentation.

KGND believes that many of the challenges facing Kurdish society can be solved only through cooperation among individuals, organizations, specialists and institutions — and it works to replace draining rivalry with a culture of cooperation.

CHAPTER V

Strategic Objectives

Eight long-range goals that translate the mission into action

05

8

ARTICLES

ART
14

The Largest Global Network

Building the largest global network of members of the Kurdish community.

The aim is not merely to increase the number of members, but to build an active, high-quality, committed and impactful network of Kurdish individuals and organizations worldwide.

ART
15

Stronger Social Capital

Strengthening the social capital of the Kurdish community.

Social capital comprises trust, cooperation, connection and the spirit of participation among individuals and organizations. KGND regards strengthening it as a foundation of sustainable development.

ART
16

New-Generation Leaders

Developing the leaders of the new generation.

ART
17

Empowered Civil Society

Empowering civil society organizations.

Through training, standardization, networking and the transfer of experience, the network works to expand the capacity of civil society organizations to play a more effective role in society.

ART
18

Entrepreneurship & Economy

Supporting entrepreneurship, innovation and economic development.

KGND regards the economy as a pillar of community development and supports cooperation, learning, investment, networking and innovation among entrepreneurs and business owners.



Knowledge Creation & Transfer

Producing, preserving and transferring knowledge.

Knowledge created by academics, specialists, researchers and activists should be placed at the community's disposal in an organized way, to serve sustainable development.



Diaspora-Kurdistan Linkage

Strengthening the link between the diaspora and Kurdistan.

KGND works to connect the experience, knowledge, human capital and relationships of the Kurdish community abroad with the capacities that exist within Kurdistan.



Lasting Infrastructure

Building sustainable digital and organizational infrastructure for future generations.

The aim is to create institutions, systems and structures able to continue beyond present individuals and the current generation.

CHAPTER VI

Members

Why members are the network's first priority

06

3

ARTICLES

ART
22

Members as Core Capital

KGND's members are regarded as the network's most important capital.

All of KGND's programs, services and investments must ultimately lead to the growth, empowerment and success of its members.

ART
23

Equal Opportunities

The network is committed to providing equal opportunities for learning, networking, leadership, cooperation and participation.

ART
24

Member Development First

The development of members will always remain the network's primary priority.

The network commits to devoting the major share of its resources, energy and capacity to the growth and empowerment of its members.

CHAPTER VII

Civil Society Organizations

A partner — never a competitor — to existing institutions

3

ARTICLES

ART
25

Not a Competitor

KGND is not a rival to civil society organizations.

The network does not seek to replace existing organizations, but to build cooperation, create synergy and increase their capacity.

ART
26

Capacity Building

The network's purpose is to support, empower, standardize and strengthen the capacity of civil society organizations.

ART
27

Local Partnership Priority

In carrying out public projects, cooperation with local civil society organizations takes priority.

CHAPTER VIII

Network Structure

One global hub, many independent local branches

08

3

ARTICLES

ART
28

Hub & Branches

The network is composed of a global hub and local branches.

ART
29

Branches Within the Network

Local branches are part of the global network and are obliged to observe its standards.

ART
30

Executive Independence

Branches enjoy independence in executive matters.

Within the framework of the charter and the network's standards, branches hold full authority to design and run their own local programs.

CHAPTER IX

Sustainable Development

Building to last beyond any individual or generation

09
3

ARTICLES

ART
31

Enduring Institutions

KGND is committed to creating institutions that endure beyond individuals and generations.

KGND was not founded to solve short-term problems; its mission is to build infrastructure that lasts for decades and for generations to come.

ART
32

Succession & Knowledge Transfer

All of the network's leaders are responsible for cultivating successors, transferring knowledge and developing future leaders.

Every leader and manager is obliged to pass on their knowledge, experience and responsibilities to the next generation and to create the conditions for new leaders to grow.

ART
33

Long-Term Decisions

The network's decisions must be made with a long-term outlook and the interests of future generations in mind.

CHAPTER X

Commitment to the Future

To whom the network belongs, and the document that binds it

10
2
ARTICLES

ART
34

Belonging to All Kurds

KGND regards itself as belonging to all Kurds and works to create an inclusive platform for cooperation, learning, development and participation.

KGND belongs to no single group, region, party, social class or generation; it strives to be an inclusive platform for the participation of all Kurds.

ART
35

The Supreme Document

This charter is the highest identity document of the KGND network; all policies, regulations and decisions must conform to its principles.

THE KGND PACT

We believe that a better future is built not by waiting, but through organization, trust, knowledge, cooperation and responsible leadership.

We commit to connecting the capacities of the Kurdish community, building lasting institutions, and leaving a valuable legacy for the generations to come.

KGND

For a Connected, Empowered and Developed Kurdish Community